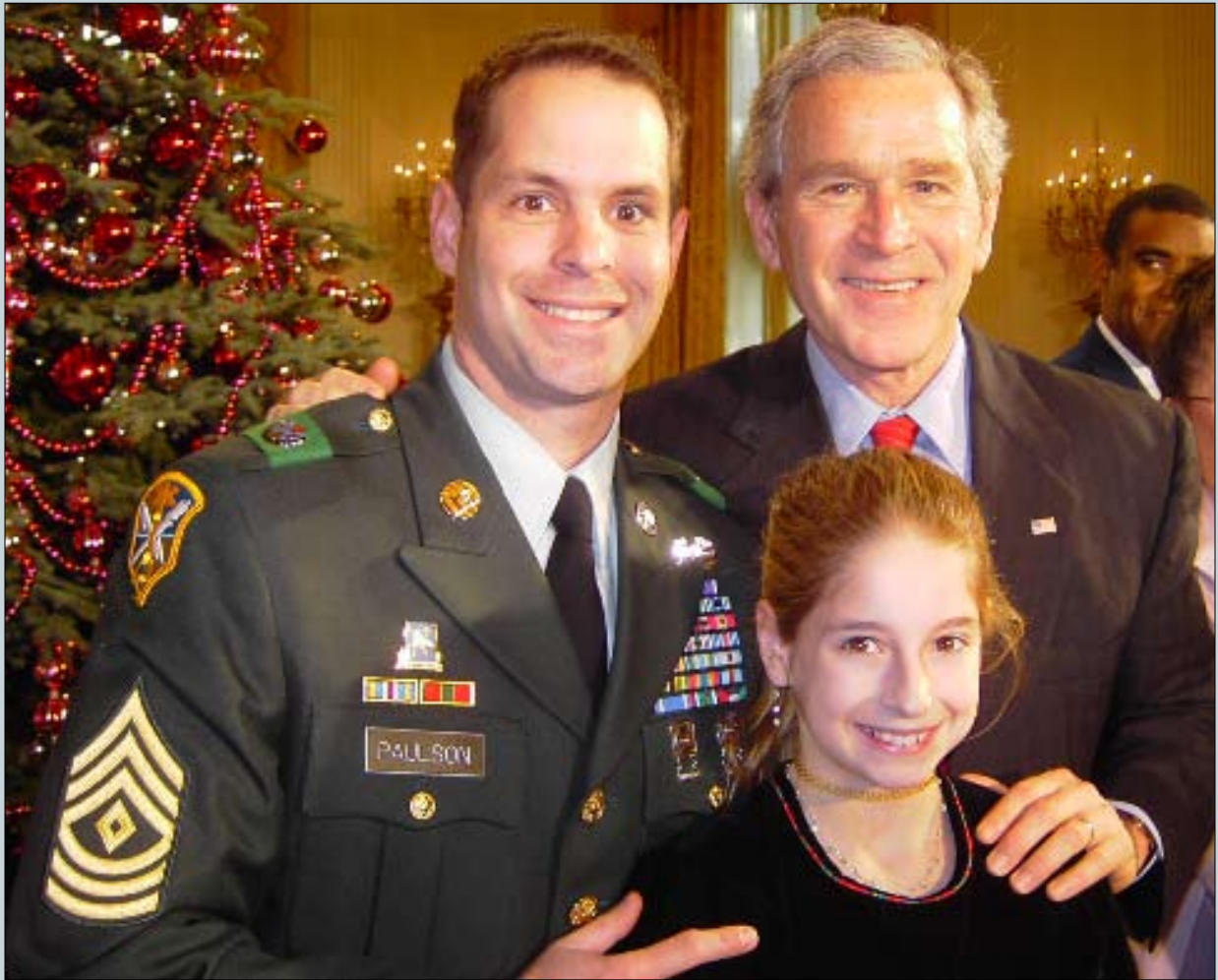


INSCOM INSIGHT

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courtesy photo

Children's holiday celebration

Sidney K. Paulson, 11, of Aberdeen, Md., and her father, 1st Sgt. Richard S. Paulson, 902nd Military Intelligence Group, pose with George W. Bush at the Children's Holiday Reception at the White House, Dec. 4, 2006. In addition to meeting the president, guests were also treated to a performance of the play "Willy Wonka and the Chocolate Factory."

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NOTES *for the* SOLDIER

W-2s available online

Tax statements for 2006 were mailed out by the Defense Finance and Accounting Service beginning the first week of January.

In addition, electronic copies are available to those signed up for the military's myPay information system.

Availability of the W-2 tax statement needed to prepare income tax returns varies from service branch to service branch, DFAS officials said.

Go to: <http://myPay.dfas.mil> for additional information.

Helping hand

A new insurance benefit is now available to help traumatically-wounded Soldiers and their families.

The Traumatic Service-members' Group Life Insurance provides a one-time, tax-free payment of up to \$100,000, and the money a Soldier receives through the insurance could go toward unforeseen expenses or help the Soldier gain a head start on life after recovery.

For more information, go to: <http://www.tsgli.army.mil>.

Soldier Show

The U.S. Army Soldier Show is looking for musicians for its 2007 tour.

Soldiers who play the gui-

tar, bass, keyboard or drums have until Jan. 18 to apply for an audition. Those selected to be cast in the show must be released by their commander for a six-month tour of entertaining troops and their families.

For info, email Victor. Hurtado@cfsc.army.mil.

Leaving a mark

The Army is accepting design ideas through March 31 for the shoulder sleeve insignia, distinctive unit insignia and motto for the Maneuver Center of Excellence, Fort Benning, Ga. The center will be responsible for all Army land-based maneuver training development, doctrine, and capabilities development for armor and infantry pronouncements.

Personnel assigned to the infantry and armor schools will continue wearing current shoulder sleeve and distinctive unit insignias that reflect the contributions, sacrifices and spirit of each branch. Soldiers assigned directly to the MCOE will wear the new insignia.

All submissions must include the name, phone number, e-mail address and mailing address of the individual submitting the designs and motto.

Submissions may be sent via e-mail in files no larger than three megabytes to MCOE_Insignia_Suggestions@knox.army.mil.



ARMY STRONG.



INSCOM INSIGHT

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Send articles, photographs, graphics or story ideas to INSCOM Public Affairs at inscompao@mi.army.mil, or to: 8825 Beulah St., Fort Belvoir, VA 22060. For additional information, call (703) 428-4965.

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WOLF TRACKS

by Wayne L. Kinsey
INSCOM G-3

Everyone loves the Internet, that's no surprise. Organizations and people routinely promote themselves on the Internet.

The information that organizations place on the Internet is intended for an audience of consumers who they hope to influence to buy their products, subscribe to their services, or perform some other action favorable to the organization.

People place information on the Internet for audiences that include family, friends, potential employers, social activities and other personal reasons. But what about the unintended audience?

We know that our adversaries collect information from the Internet. How do we know?

They tell us in their training manuals and doctrinal publications (al Qaeda) that the Internet is a prime source of information. Defectors confirm this in their debriefings. Accessing information on the Internet is the safest way to acquire information and in most cases no one is the wiser.



courtesy photo

This is simply because the information is still there, it hasn't changed from the last posting and, except for some special cases, we don't know exactly who has looked at it or downloaded it.

Recognizing there are unintended audiences, the Defense Department has issued a directive covering the posting to DoD web sites (<http://www.defenselink.mil/webmasters/policy>) that prohibits posting sensitive military and personnel information on any public accessible DoD web site.

Most personnel understand the need to protect information pertaining to military operations, activities, equipment and the like. Unfortunately, the same can not be said about the posting of personal information. Just in the past few months, the postings of two military wives have been featured on MSN.com.

Fortunately, neither family is a member of the U.S. Army Intelligence and Security Command family. The postings of one of the spouses on a site similar to MySpace contained

information concerning location (Vilseck, Germany for one), husband (a sergeant in an armor unit), number of children and ages, family (brother also in the military) and more.

While these postings contained a great deal of information, even the posting of a name and location is enough to track an individual in this day and age.

Some will argue that adversaries won't target this type of information, and they may be right.

But think of not posting personal information as a form of insurance. We buy insurance not because we expect to have an accident or a home burn down, or some other disaster, but as protection in case of an unfortunate incident.

To protect the Army and our families, we should not post personal information online. An ounce of prevention is worth a pound of cure.

For more information or to recommend topics, contact Kinsey at 703-706-1820.

Highlight History

Establishing INSCOM

INSCOM History Office

In the 1970s, the Army reevaluated its organization and doctrine to improve both efficiency and effectiveness. In December 1974, Gen. Frederick C. Weyand, the Army chief of staff, commissioned the Intelligence Organization and Stationing Study to review the structure of the intelligence community.

Under the chairmanship of Maj. Gen. James J. Ursano, the IOSS study group was to find ways to improve intelligence support for commanders in the field and to eliminate duplication of effort.

By August 1975, the study group completed a thorough investigation of intelligence activities. The IOSS report was critical of Army intelligence. It found intelligence production and dissemination fragmented. Most importantly, the study found that the vertical "stove-piped" command structure of the Army Security Agency, the Army's signals intelligence organization, worked against the effective integration of all-source intelligence throughout the Army. Nor could ASA adequately support the tactical commanders. To correct these problems, the IOSS report drew a new blueprint for Army intelligence.



archive photo

The U.S. Army Intelligence and Security Command was originally headquartered at Arlington Hall, Va.

First, the IOSS recommended that military intelligence and ASA elements be combined at the division and corps levels into Combat Electronic Warfare Intelligence units. Controlled by the tactical commanders, these units would be more responsive to the needs of the field and provide consolidated intelligence support. The study group also recommended the transfer of the ASA's training, combat development, and logistics organizations to the appropriate Army commands. Approved by Gen. Weyand, the Army began to implement these proposals throughout 1976-77.

The zenith of the IOSS reorganization; however, came with the establishment of the

major command to provide direction and control of the intelligence effort at the levels above corps. This new organization merged the remaining nucleus of ASA with U.S. Army Intelligence Agency and formed the U.S. Intelligence and Security Command, Jan. 1 1977.

Headquartered at Arlington Hall Station in Va., Maj. Gen. William I. Rolya was the first INSCOM's commanding general. INSCOM controlled a wide variety of assets, including overseas military intelligence groups, fixed field stations, and a variety of functional units.

By bringing together the full spectrum of intelligence disciplines, INSCOM became the centerpiece of the Army's intelligence organization.

INSCOM civilian honored

A U.S. Army Intelligence and Security Command civilian employee was honored by the Federal Managers Association as the first place winner of the Regional Writing Contest in the Army Management Staff College's final Sustaining Base Leadership class, at Fort Belvoir, Va., Dec. 15.

Robyn J. Walick, management and program analyst, Strategic Management and Information Office, Headquarters INSCOM, was honored for her research paper entitled, "The Case for an Integrated Resource Analyst."

Each of the 64 students enrolled in the program submitted research papers or professional articles as part of the SBLM program requirements, and the faculty selected the top 30 percent of the papers to compete for recognition by the Federal Managers Association.

The presentation of the award was made during the graduation ceremony and along with receiving a plaque, Walick was also recognized with an Achievement Medal for Civilian Service by Col. Garland H. Williams, commandant of the staff college.

The graduates were part of a hybrid training program where students attended monthly resident sessions over the course of the year. The program also incorporated outside seminars, case studies, independent and team research, topical discussions by guest speakers, various writing

assignments, and practical exercises.

SBLM was a graduate-level academic program that focused on leadership, management, decision-making principles, national policy and strategy, force development and doctrine, and the systems through which the Army executes its missions and projects

its combat power.

With the implementation of the new Civilian Education System, a progressive and sequential leader development program to provide enhanced leader development and education opportunities for Army civilians throughout their careers, the SBLM program fades into history.



photo by Thom Jester

Just in time for the holidays

Staff Sgt. Derek A. Kasse, of the 2nd MI Battalion, 66th MI Group, shares a moment with his four-year-old daughter, Allison, after he and nearly 40 Soldiers returned from Iraq to Darmstadt, Germany, Dec. 19. Kasse and the rest of the Soldiers had spent the previous year deployed in support of the Global War on Terrorism.

FOCUS ON SAFETY

Winter is the most difficult driving season. Not only is there snow and ice to deal with, but there are fewer hours of daylight as well.

Before winter weather arrives, make sure your vehicle is in good condition and has good snow tires. Put them on before the first snowfall, and never combine radial and non-radial tires on the same vehicle. On front-wheel drive cars, it is best to put snow tires or “all-season” tires on all four wheels, not just the front.

During ice or snowstorms, especially when a traveler’s advisory is issued, do not drive unless it is absolutely necessary. If you must drive, first clear the ice and snow from your vehicle, including the headlights and taillights, the windshield wipers and all of the windows. Be sure the windshield washer reservoir is adequately filled with a freeze-resistant cleaning solution.

In a rear-wheel drive vehicle, you can usually feel a loss of traction or the beginning of a skid. With a front-wheel drive vehicle, there may be no warning. Though front-wheel drive and four-wheel drive vehicles generally do handle better in ice and snow, they do not have flawless traction; skids can occur unexpectedly. Do not let the better feel and handling of a vehicle with front-wheel drive or four-wheel drive cause you to drive faster than you should.

Despite popular miscon-



file photo

Drivers who aren't careful could end up in a costly situation like this.

ception, the best approach to recovering from a skid is the same for both front and rear-wheel drive vehicles. If your rear wheels start to skid, turn the steering wheel in the direction you want the car to go. If your rear wheels are sliding left, steer left. If they're sliding right, steer right.

If your rear wheels start sliding the other way as you recover, ease the steering wheel toward that side. You might have to steer left and right a few times to get your vehicle completely under control.

If your vehicle has an anti-lock braking system (ABS), keep your foot with even pressure on the brake pedal. If your vehicle does not have ABS, pump the pedal gently, pumping more rapidly only as your car slows down. Braking hard with non-anti-lock brakes will make the skid worse.

If your front wheels skid,

take your foot off the gas and shift to neutral or push in the clutch, but do not try to immediately steer.

As the wheels skid sideways, they will slow the vehicle and traction will return. As it does, steer in the direction you want to go. Then put the transmission in “drive” or release the clutch, and accelerate gently.

To avoid skids on snow and ice, brake early, carefully and gently. “Squeeze” your brakes in slow, steady strokes. Allow the wheels to keep rolling. If they begin to lock up, ease off the brake pedal. As your vehicle slows, you also may want to shift into a lower gear.

When sleet, freezing rain or snow start to fall, remember that bridges, ramps, and overpasses are likely to freeze first. Also be aware that slippery spots may still remain after road crews have cleared the highways.

Army All-Americans recognized

SAN ANTONIO, Texas (Army News Service) - Soldiers, players and Hall of Fame greats shared center stage to honor some of the nation's top high school football players during an awards dinner sponsored by the U.S. Army. The awards banquet, held at the Henry B. Gonzales Convention Center in San Antonio, set the stage for the Army-sponsored "All-American" Bowl that pitted the nation's top high school football players in an East versus West match-up.

Secretary of the Army Francis J. Harvey, Vice Chief of Staff Gen. Richard A. Cody, and Sgt. Maj. of the Army Kenneth O. Preston presented the Army award for top player and service to community.

All-American High School Football Player of the Year was awarded to Jimmy Clausen from Westlake Village, Calif. Clausen will be starting freshman quarterback for Notre Dame next season.

Gen. Cody spoke to the players on behalf of the Soldiers fighting for their freedom. "Soldiers ask for very little," he said. "They need good equipment, to have their families taken care of, and not to be forgotten. They are 'Army Strong' because tonight we are America strong." He reiterated the connection between the Soldiers and players by saying that when both are on the field "losing is not an option."

San Antonio mayor Phil Hardberger welcomed both Soldiers and players to "Military City, USA," making a connection between the U.S. Army and football.

"It [All-American Bowl] is a great tradition for us," he said. "A showcase for excellence because athletes distinguish themselves on the football field, while Soldiers distinguish themselves on the battlefield."

Anthony Munoz, former Cincinnati Bengals great and Hall of Fame member, was the guest speaker at the dinner. He addressed the players about education, leadership and teamwork. "Leadership is making decisions that are not going to benefit just you, but the people around you," he said. "Like the Army, without every individual working together as a team, you won't

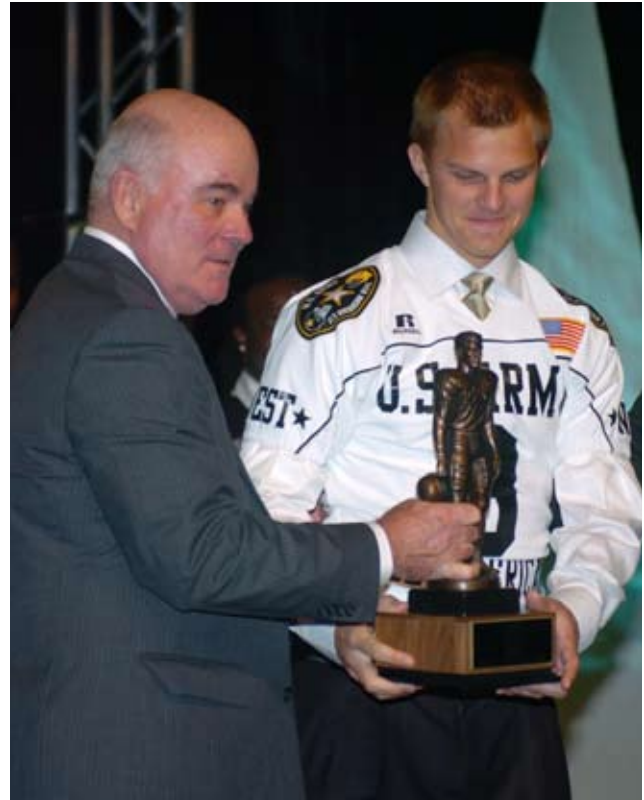


photo by Spc. Drew Wilkinson

Jimmy Clausen, quarterback for the West squad, receives the All-American High School Football Player of the Year Award from Secretary of the Army Francis J. Harvey at the awards banquet, Jan. 5.

complete the mission or win the game."

The Adams USA National Coach of the Year Award went to John McKissick from Summerville, SC. Arrielous Benn from Washington, D.C., received the EAS Speed and Strength Walter Payton Award. The Ironman of the Year Award, for excelling in offense, defense and special teams, went to Marc Tyler from Westlake Village. The "Doc" Blanchard Army Award went to Aaron Nagel from Lemont, Ill., while the Glenn Davis Army Award was presented to Ryan Mallett from Texarkana, Texas. The Davis and Blanchard awards honor one player from each squad who stands out for their community service efforts.

Country music sensation "Lonestar" kicked off the night by singing the national anthem, with entertainment provided by the U.S. Army Chorale.